

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|
| GENERAL CAPITAL EXPENDITURE SUMMARY | | | | | |
| General Government | 267,643 | 1,143,180 | 60,583 | 61,411 | 62,263 |
| Fire Department | 142,000 | 1,828,840 | 29,705 | 30,596 | 31,514 |
| Transportation | | | | | |
| Roads | 310,000 | 399,000 | 320,000 | 333,000 | 340,000 |
| Sidewalks | 267,500 | 379,000 | 421,200 | 212,436 | 383,709 |
| Traffic Services | 1,089,500 | 685,000 | 225,000 | 305,000 | 110,000 |
| Machinery, Equipment & Buildings | 593,250 | 205,000 | 205,000 | 205,000 | 205,000 |
| Storm Sewers | 414,905 | 496,000 | 286,500 | 433,500 | 130,500 |
| | 2,675,155 | 2,164,000 | 1,457,700 | 1,488,936 | 1,169,209 |
| Waste Collection | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Parks & Cultural Services | 631,000 | 333,190 | 75,190 | 75,190 | 75,190 |
| | 3,720,798 | 5,474,210 | 1,628,179 | 1,661,133 | 1,343,177 |
| GENERAL CAPITAL FINANCING SUMMARY | | | | | |
| Reserve Fund | | | | | |
| Gas Tax | 869,105 | 484,780 | 61,573 | 63,421 | 65,323 |
| Equipment Replacement | 657,450 | 2,000,000 | 200,000 | 200,000 | 200,000 |
| Police Bridging Capital Funds | 985,800 | 1,315,227 | 610,000 | 390,000 | - |
| Other Reserves | 7,000 | - | - | - | - |
| DCC | 340,000 | | | | |
| Sale of Property | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | 2,869,355 | 3,810,007 | 881,573 | 663,421 | 275,323 |
| General Revenue | 628,000 | 660,430 | 679,395 | 700,286 | 720,204 |
| General Operating Surplus | 171,623 | 186,773 | - | - | - |
| Recoveries | - | - | - | - | - |
| Contributions from Water and Sewer | 40,820 | 10,000 | 10,000 | 10,000 | 10,000 |
| Grants | | | | | |
| Infrastructure Grants | 11,000 | 807,000 | 57,210 | 287,426 | 337,649 |
| | 3,720,798 | 5,474,210 | 1,628,179 | 1,661,133 | 1,343,177 |

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| CAPITAL EXPENDITURES | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--|----------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| GENERAL GOVERNMENT | | | | | | |
| City Hall Building Capital | | 10,630 | 15,000 | 15,000 | 15,000 | 15,000 |
| City Hall Building Capital | surplus | 32,213 | | | | |
| City Hall Building Capital | Recovery | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Office Equipment (Computers etc.) | | 15,500 | 10,000 | 10,000 | 10,000 | 10,000 |
| Office Equipment (Computers etc.) | Recovery | 5,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Office Equipment (Computers etc.) | surplus | | | | | |
| EV Charging Station (Pay Station) | Gas Tax | 26,000 | 26,780 | 27,583 | 28,411 | 29,263 |
| Cairnsmore Neighbourhood Plan | Gas Tax | | | | | |
| Cairnsmore Neighbourhood Plan | surplus | 6,700 | | | | |
| Official Community Plan Review | | 66,600 | 83,400 | | | |
| City Hall Seismic Upgrade Design | surplus | 37,500 | | | | |
| City Hall Seismic Upgrade Design | Recovery | 12,500 | | | | |
| City Hall Seismic Upgrade / Renovations | PBC | | 250,000 | | | |
| City Hall Seismic Upgrade / Renovations | Grant | | 750,000 | | | |
| Station St & Whistler St workshop & design | surplus | 50,000 | | | | |
| VSO Building HVAC Upgrade | Reserve | | | | | |
| | | 267,643 | 1,143,180 | 60,583 | 61,411 | 62,263 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 92,730 | 108,400 | 25,000 | 25,000 | 25,000 |
| Grant | Grant | - | 750,000 | - | - | - |
| General Operating Surplus | Surplus | 126,413 | - | - | - | - |
| Recovery from Water/Sewer | Recovery | 22,500 | 8,000 | 8,000 | 8,000 | 8,000 |
| Gas Tax | Gas Tax | 26,000 | 26,780 | 27,583 | 28,411 | 29,263 |
| Police Bridging Capital Reserve | PBC | - | 250,000 | - | - | - |
| Reserves | Reserve | - | - | - | - | - |
| | | 267,643 | 1,143,180 | 60,583 | 61,411 | 62,263 |

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| CAPITAL EXPENDITURES | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--------------------------------|----------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| FIRE DEPARTMENT | | | | | | |
| General Equipment - incl. hose | | 14,000 | 14,420 | 14,853 | 15,298 | 15,757 |
| Turn Out Gear | | 14,000 | 14,420 | 14,853 | 15,298 | 15,757 |
| 4 new ipads | | 4,000 | | | | |
| Vehicles | Reserve | 110,000 | 1,800,000 | | | |
| | | 142,000 | 1,828,840 | 29,705 | 30,596 | 31,514 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 32,000 | 28,840 | 29,705 | 30,596 | 31,514 |
| Recovery | Recovery | - | - | - | - | - |
| Equipment Reserve | Reserve | 110,000 | 1,800,000 | - | - | - |
| | | 142,000 | 1,828,840 | 29,705 | 30,596 | 31,514 |
| CAPITAL EXPENDITURES | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |

**DETAILED CAPITAL FINANCIAL PLAN
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PUBLIC WORKS DEPARTMENT

| | | | | | | |
|--------------------------|---|--------|-------|-------|-------|-------|
| Survey Monuments | * | 5,000 | | | | |
| Small Equipment | * | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Hoist for PW shop | * | 15,000 | | | | |
| New roof for PW building | * | 14,000 | | | | |
| Office Equip | * | 6,800 | | | | |

| | | | | | | |
|---------------------------------|---------|----------------|----------------|----------------|----------------|----------------|
| Replace #6 Lift Truck | Reserve | | | | | |
| Replace Mower | Reserve | | | | | |
| Replace #49 Parks Trailer | Reserve | | | | | |
| Replace Bylaw Vehicle | Reserve | | | | | |
| Replace #5 Tandem Dump Truck | Reserve | 253,000 | | | | |
| Replace #13 Paint Sprayer | Reserve | | | | | |
| Replace #51 Parks Trailer | Reserve | | | | | |
| Replace #52 Pickup | Reserve | | | | | |
| Purchase Bagela Paving Machine | Reserve | | | | | |
| Replace #67 Kohler Mower | Reserve | 20,600 | | | | |
| Replace #56 New Holland backhoe | Reserve | 220,000 | | | | |
| Replace #59 Pickup | Reserve | 50,000 | | | | |
| Replace #61 Maintenance trailer | Reserve | 3,850 | | | | |
| Replace equipment | Reserve | | 200,000 | 200,000 | 200,000 | 200,000 |
| | | 593,250 | 205,000 | 205,000 | 205,000 | 205,000 |

SOURCE OF FINANCING

| | | | | | | |
|----------------------------------|----------|----------------|----------------|----------------|----------------|----------------|
| General Revenue | | 27,480 | 3,000 | 3,000 | 3,000 | 3,000 |
| Recovery | Recovery | - | - | - | - | - |
| Contributions from Water & Sewer | * | 18,320 | 2,000 | 2,000 | 2,000 | 2,000 |
| Equipment Reserves | Reserve | 547,450 | 200,000 | 200,000 | 200,000 | 200,000 |
| | | 593,250 | 205,000 | 205,000 | 205,000 | 205,000 |

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| CAPITAL EXPENDITURES | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|----------------------------------|----------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| PAVING | | | | | | |
| Trunk Rd St Julien to Festubert | | | | | | |
| Pine Ave - Gov't to Gov't | | | | | | |
| Pine Ave - Curb and Paving | Surplus | | | | | |
| Pine Ave - Curb and Paving | | | | | | |
| Kenneth St - Jubilee to Gov't | | | 12,000 | | | |
| Kenneth St - Jubilee to Gov't | Surplus | | 75,000 | | | |
| Duncan St - Trunk to Coronation | | 93,000 | | | | |
| Third/Fourth Street Lane | | 48,000 | | | | |
| Cairnsmore - Govt St to Nagle | | 80,000 | | | | |
| Cavell St and Jubilee St | | 89,000 | | | | |
| Castle | | | 30,000 | | | |
| Hemlock | | | 43,000 | | | |
| Marchmont - Day to Trunk | | | 166,000 | | | |
| Lomas - Campbell to Lakes Lane | | | | | 100,000 | |
| Campbell St - Marchmont to Trunk | | | | 120,000 | | |
| Ypres - Coronation to Trunk | | | | 135,000 | | |
| Other Road Rebuilding | | | 73,000 | 65,000 | 233,000 | 340,000 |
| | | 310,000 | 399,000 | 320,000 | 333,000 | 340,000 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 310,000 | 324,000 | 320,000 | 333,000 | 340,000 |
| Operating Surpluses | Surplus | - | 75,000 | - | - | - |
| | | 310,000 | 399,000 | 320,000 | 333,000 | 340,000 |
| CAPITAL EXPENDITURES | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

PEDESTRIAN IMPROVEMENTS

| | | | | | | |
|--|----------|----------------|----------------|----------------|----------------|----------------|
| Streetlights on Canada Ave | Gas Tax | | | | | |
| Sidewalk Property Purchases | Property | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Crosswalk Flashers | Grant | 10,000 | 7,000 | 7,210 | 7,426 | 7,649 |
| Crosswalk Flashers | Gas Tax | 50,000 | 33,000 | 33,990 | 35,010 | 36,060 |
| LED Streetlight Upgrades | Gas Tax | 25,000 | 25,000 | | | |
| Charles Hoey Railway Crossing | Gas Tax | 80,000 | | | | |
| Government and Kenneth Intersection | PBC | | 73,227 | | | |
| Government and Kenneth Intersection | surplus | | 21,773 | | | |
| Duncan Street Sidewalk | Gas Tax | 62,500 | | | | |
| Duncan Street Electrical for Lighting and EV Parking | Gas Tax | 30,000 | | | | |
| Marchmont - c/g, s/w drainage | PBC | | 209,000 | | | |
| Day - Marchmont to Trunk s/w c/g | PBC | | | 230,000 | | |
| Campbell Street Sidewalk Trunk to Marchmont | PBC | | | 140,000 | | |
| TCH Multi-Use Cantilever Bridge (w/Tribes&NC) | Grant | | | | 30,000 | 330,000 |
| Day Road Sidewalk south of Marchmont | PBC | | | | 130,000 | |
| | | 267,500 | 379,000 | 421,200 | 212,436 | 383,709 |

SOURCE OF FINANCING

| | | | | | | |
|---------------------------|----------|----------------|----------------|----------------|----------------|----------------|
| General Revenue | | - | - | - | - | - |
| Property Purchase Reserve | Property | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Operating Surplus | Surplus | - | 21,773 | - | - | - |
| Gas Tax | Gas Tax | 247,500 | 58,000 | 33,990 | 35,010 | 36,060 |
| Police Bridging Capital | PBC | - | 282,227 | 370,000 | 130,000 | - |
| Grants | Grant | 10,000 | 7,000 | 7,210 | 37,426 | 337,649 |
| | | 267,500 | 379,000 | 421,200 | 212,436 | 383,709 |

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| CAPITAL EXPENDITURES | | 2020 | 2021 | 2022 | 2023 | 2024 |
|--|----------------|------------------|----------------|----------------|----------------|----------------|
| | Funding | Budget | Budget | Budget | Budget | Budget |
| TRAFFIC IMPROVEMENTS | | | | | | |
| One Way Couplet | Parking | | | | | |
| Underground Parking Options | Parking | | | | | |
| Elks Parking Lot Patching | Parking | | | | | |
| Trunk Rd at Lakes Rd Traffic Calming | Gas Tax | | | | | |
| Trunk Rd at Lakes Rd Traffic Calming | Grant | | | | | |
| Beverly TCH Gateway Conceptual Design | | | 10,000 | | | |
| Government and Kenneth intersection | | | | | | |
| Government and Kenneth intersection | PBC | | | | | |
| Cairnsmore Roundabout Design | Gas Tax | 90,000 | | | | |
| Cairnsmore Roundabout (excluding paving) | Gas Tax | 210,000 | | | | |
| Cairnsmore Roundabout (excluding paving) | PBC | 150,000 | | | | |
| Cairnsmore Roundabout (excluding paving) | DCC | 340,000 | | | | |
| Master Transportation Plan | Gas Tax | 175,000 | | | | |
| Third/Fourth Street Lane | | 48,000 | | | | |
| Canada Avenue Complete Streets | Gas Tax | 50,000 | 400,000 | | | |
| 135 Kenneth Street property | | 26,500 | | | | |
| Canada Ave / Trunk Road Intersection | PBC | | 250,000 | | | |
| Cairnsmore Plan Implementation | | | 25,000 | 50,000 | 25,000 | |
| Downtown Street Revitalization | | | | 15,000 | 80,000 | |
| Downtown Street Revitalization | grant | | | | 200,000 | |
| Street Improvements from Transportation Plan | | | | 160,000 | | 110,000 |
| | | 1,089,500 | 685,000 | 225,000 | 305,000 | 110,000 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 74,500 | 35,000 | 225,000 | 105,000 | 110,000 |
| Police Bridging Capital Funds | PBC | 150,000 | 250,000 | - | - | - |
| Gas Tax | Gas Tax | 525,000 | 400,000 | - | - | - |
| DCC | DCC | 340,000 | - | - | - | - |
| Grant | Grant | - | - | - | 200,000 | - |
| Parking Reserve | Parking | - | - | - | - | - |
| | | 1,089,500 | 685,000 | 225,000 | 305,000 | 110,000 |

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| CAPITAL EXPENDITURES | | 2020 | 2021 | 2022 | 2023 | 2024 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|
| | Funding | Budget | Budget | Budget | Budget | Budget |
| STORM IMPROVEMENTS | | | | | | |
| Storm Catch Basin Upgrades | | 15,500 | 16,000 | 16,500 | 17,000 | 17,500 |
| Dike Infrastructure | PBC | 93,800 | | | | |
| Storm CCTV | Gas Tax | 13,605 | | | | |
| Storm water quality analysis | Gas Tax | 20,000 | | | | |
| Kenneth St - Drainage and Raingardens | Surplus | | 20,000 | | | |
| Duncan Street - Drain, Raingardens and Landscapin | Gas Tax | 37,000 | | | | |
| Second/Third St Lane - drainage | | 25,000 | | | | |
| Third/Fourth Street Laneway - new main | PBC | 55,000 | | | | |
| PW Storm Main Upgrade | | | 100,000 | | | |
| PW Storm Main Upgrade | PBC | | 275,000 | | | |
| Hemlock St Curb | | | 15,000 | | | |
| Marchmont stormwater quality upgrade | PBC | | | | | |
| Day Road - Marchmont to Trunk | | | | | | |
| Day Road - Marchmont to Trunk | Surplus | | 70,000 | | | |
| Canada Ave Flood Gate, Road & Drainage Upgrd | PBC | 95,000 | | | | |
| Water Level Monitoring Wells | | | | | | |
| Water Level Monitoring Wells | surplus | 12,000 | | | | |
| Pine Ave North Storm Drainage | PBC | 48,000 | | | | |
| Pine Ave North Storm Drainage | | | | | | |
| Pine Ave North Storm Drainage | Surplus | | | | | |
| Campbell St - Trunk to Lomas | PBC | | | 240,000 | | |
| Lomas Rd Curb | PBC | | | | 20,000 | |
| Lomas Rd Campbell to Lakes Lane | PBC | | | | 240,000 | |
| Ypres Curb work prior to paving | | | | 30,000 | | |
| Other Curb work prior to paving | | | | | 156,500 | 113,000 |
| | | 414,905 | 496,000 | 286,500 | 433,500 | 130,500 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 40,500 | 131,000 | 46,500 | 173,500 | 130,500 |
| Operating Surpluses | Surplus | 12,000 | 90,000 | - | - | - |
| Police Bridging Capital Funds | PBC | 291,800 | 275,000 | 240,000 | 260,000 | - |
| Gas Tax | Gas Tax | 70,605 | - | - | - | - |
| | | 414,905 | 496,000 | 286,500 | 433,500 | 130,500 |
| CAPITAL EXPENDITURES | | 2020 | 2021 | 2022 | 2023 | 2024 |
| | Funding | Budget | Budget | Budget | Budget | Budget |
| WASTE COLLECTION | | | | | | |
| Litter Baskets | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| SOURCE OF FINANCING | | | | | | |
| General Revenue | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

PARKS & CULTURAL SERVICES

| | | | | | | |
|------------------------------------|---------|----------------|----------------|---------------|---------------|---------------|
| General Parks Improvements | | | | | | |
| Cowichan Aquatic Centre | | 35,790 | 15,190 | 15,190 | 15,190 | 15,190 |
| Cowichan Aquatic Centre | surplus | 33,210 | | | | |
| Skate Park Expansion | surplus | | | | | |
| Xmas Decorations | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| McAdam / Rotary Park | PBC | 14,000 | | | | |
| McAdam / Rotary Park | PBC | 175,000 | | | | |
| McAdam Plan Implementation | Grant | | 50,000 | 50,000 | 50,000 | 50,000 |
| TCH Improvements - River to Ramada | PBC | 330,000 | | | | |
| TCH Improvements - Future Phases | PBC | 25,000 | 258,000 | | | |
| Tree Planting | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| PMT Beautification Station St | Grant | 1,000 | | | | |
| PMT Beautification Station St | Reserve | 7,000 | | | | |
| | | 631,000 | 333,190 | 75,190 | 75,190 | 75,190 |

SOURCE OF FINANCING

| | | | | | | |
|-------------------------------|---------|----------------|----------------|---------------|---------------|---------------|
| General Revenue | | 45,790 | 25,190 | 25,190 | 25,190 | 75,190 |
| Surplus | Surplus | 33,210 | - | - | - | - |
| Police Bridging Capital Funds | PBC | 544,000 | 258,000 | - | - | - |
| Reserves | Reserve | 7,000 | - | - | - | - |
| Grants | Grant | 1,000 | 50,000 | 50,000 | 50,000 | |
| | | 631,000 | 333,190 | 75,190 | 75,190 | 75,190 |

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

| | | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--|----------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| SEWER UTILITY CAPITAL | | | | | | |
| Shared Capital | | 16,328 | 4,000 | 4,000 | 4,000 | 4,000 |
| Lomas St Lift Station Upgrade Inflow and Infiltration | | 4,000 | 300,000 5,000 | 5,000 | 5,000 | 5,000 |
| Condition and Risk Assessment | Surplus | | | | | |
| Condition and Risk Assessment | | | | | | |
| JUB Capital - Outfall Relocation | Borrowing | | | 509,728 | 1,748,721 | - |
| JUB Capital - Outfall Relocation | Surplus | | 300,606 | 1,391,114 | | |
| JUB Capital - Outfall Relocation | | 320,946 | | | | |
| JUB Capital - Outfall Relocation | Reserves | | 722,762 | | | |
| Various Locations | | | 70,000 | 70,000 | 70,000 | 70,000 |
| SCADA System Upgrade | | 6,000 | 3,000 | 3,090 | 3,183 | 3,278 |
| SCADA System Upgrade | Surplus | | | | | |
| Cowichan Way Lift Station generator changes | | | | | | |
| Cowichan Way Lift Station generator changes | Surplus | 9,000 | | | | |
| Wraggs Alley Sewer Main | | | | | 80,000 | |
| Pine Avenue Sewer Main upgrades | | | | | | |
| Pine Avenue Sewer Main upgrades | Surplus | 14,000 | | | | |
| Hemlock Spot Repairs | | | 20,000 | | | |
| Canada / Evans Sewer Main Design | | | | | | |
| Canada / Evans Sewer Main relining | surplus | 56,522 | | | | |
| Canada / Evans Sewer Main relining | | 200,000 | | | | |
| Day Rd - Marchmont to Trunk | | | | | | |
| Day Rd - Marchmont to Trunk | Surplus | | | 25,000 | | |
| Marchmont backup generator | Surplus | 55,000 | | | | |
| Ypres St Main Upgrade | | | | 72,000 | | |
| Lomas St Spot Repairs | | | 25,000 | | | |
| Campbell St Spot Repairs | | | | 50,000 | | |
| Sewer Main Relining/Replacement | | | 239,838 | 503,199 | 453,620 | 579,883 |
| | | 681,796 | 1,690,206 | 2,633,131 | 2,364,524 | 662,161 |
| | | | | | | |
| | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
| SOURCE OF FINANCING | | | | | | |
| Sewer Revenue Fund | | 547,274 | 666,838 | 707,289 | 615,803 | 662,161 |
| Operating Surpluses | Surplus | 134,522 | 300,606 | 1,416,114 | - | - |
| Reserves | Reserves | - | 722,762 | - | - | - |
| Borrowing | | - | - | 509,728 | 1,748,721 | - |
| Capital Cost Contributions | CCC | - | - | - | - | - |
| | | 681,796 | 1,690,206 | 2,633,131 | 2,364,524 | 662,161 |

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

| | Funding | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|---|---------|------------------|------------------|------------------|------------------|------------------|
| WATER CAPITAL | | | | | | |
| Shared Public Works Capital | | 24,492 | 6,000 | 6,000 | 6,000 | 6,000 |
| Metering Program | | | | | | |
| Commercial metering | | | | | | |
| - 1/2 City Residential | Surplus | - | | | | |
| - 1/2 City Residential | | | | | | |
| - 1/2 NC Residential | Surplus | 237,000 | | | | |
| Well #2 New Roof | Surplus | | | | | |
| Well #3 Pump | | | | | | |
| Well #3 Pump | Surplus | 7,600 | | | | |
| Rebuild pump for spare | | 30,000 | | | | |
| Water System Study and Reservoir sizing | | | | | | |
| Water System Study and Reservoir sizing | Surplus | 112,000 | | | | |
| Eagle Heights Reservoir replacement | | | | | | |
| Eagle Heights Reservoir replacement | Surplus | 600,000 | | | | |
| SCADA System Upgrade | Surplus | 6,000 | | | | |
| SCADA System Upgrade | | | 3,000 | 3,090 | 3,183 | 3,278 |
| VFD - one per well | Surplus | 64,000 | | | | |
| Electrical Engineering Study | Surplus | 25,000 | | | | |
| New Well Feasibility Study | Surplus | | | | | |
| Paradise Well Design and Construction | | | | | | |
| Paradise Well Design and Construction | Reserve | | | | | |
| Water Model Upgrades | | | | | | |
| Gibbins Road | | | 335,000 | | | |
| Deuchars Drive | Surplus | | | | | |
| Seine Rd | Surplus | | | | | |
| Water Maintenance Upgrades | | | | | | |
| Jaynes Road watermain | CCC | | | 530,000 | | |
| PW Yard watermain | | | 170,000 | | | |
| Hemlock - Dogwood to Gov't | | | 90,000 | | | |
| Pine Avenue Water Main replacement | | | | | | |
| Pine Avenue Water Main replacement | surplus | | | | | |
| Kenneth - Jubilee to Government | | | 150,000 | | | |
| Duncan Street - Water Main replacement | | 190,000 | | | | |
| Campbell St - Marchmont to Trunk | | | | 175,000 | | |
| Lakes Road | | | 175,000 | | | |
| Lomas - Campbell to Lakes Lane | | | 120,000 | | | |
| Minor main upgrades | | 100,000 | - | 106,090 | 109,273 | 112,551 |
| Chesterfield to Beverly | | | | | | 285,000 |
| Alexander - Howard to Chesterfield | | | | | | 65,000 |
| Dingwall - Howard to Chesterfield | | | | | 65,000 | |
| Garden St - Queens to James | | | | | 180,000 | |
| Ypres - Trunk to Coronation | | | | 135,000 | | |
| Upgrade Mains | | 652,182 | 2,115 | 667,050 | 781,796 | 721,717 |
| Water Main Sample Testing | | | | | | |
| Water Main Sample Testing | surplus | 40,000 | 41,200 | 42,436 | 43,709 | 45,020 |
| | | 2,088,274 | 1,092,315 | 1,664,666 | 1,188,961 | 1,238,566 |

**DETAILED CAPITAL FINANCIAL PLAN
CAPITAL EXPENDITURE PLAN**

SOURCE OF FINANCING

| | | | | | | |
|---------------------------------|---------|------------------|------------------|------------------|------------------|------------------|
| Water Revenue Funds | | 996,674 | 1,051,115 | 1,092,230 | 1,145,252 | 1,193,546 |
| Water Operating Surpluses | Surplus | 1,091,600 | 41,200 | 42,436 | 43,709 | 45,020 |
| Reserve | Reserve | - | - | - | - | - |
| Capital Cost Contribution Funds | CCC | - | - | 530,000 | - | - |
| | | <u>2,088,274</u> | <u>1,092,315</u> | <u>1,664,666</u> | <u>1,188,961</u> | <u>1,238,566</u> |