

**DETAILED CAPITAL FINANCIAL PLAN  
CAPITAL EXPENDITURE PLAN**

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>2027 Budget</b>	<b>2028 Budget</b>
<b>GENERAL CAPITAL EXPENDITURE SUMMARY</b>					
General Government	1,421,974	10,242,000	44,000	46,500	48,000
Fire Department	691,433	33,252	33,917	34,595	35,287
Transportation					
Roads	859,556	687,392	327,442	329,164	332,330
Sidewalks	813,874	798,500	986,000	126,500	122,000
Traffic Services	3,509,528	264,375	316,306	250,000	250,000
Machinery, Equipment & Buildings	2,068,454	305,500	915,500	281,000	291,000
Storm Sewers	1,995,066	864,900	608,800	233,100	239,600
	<b>9,246,478</b>	<b>2,920,667</b>	<b>3,154,048</b>	<b>1,219,764</b>	<b>1,234,930</b>
Waste Collection	5,000	5,000	5,000	5,000	5,000
Parks & Cultural Services	2,737,866	374,935	1,030,383	30,845	21,320
	<b>14,102,751</b>	<b>13,575,854</b>	<b>4,267,348</b>	<b>1,336,704</b>	<b>1,344,537</b>
<b>GENERAL CAPITAL FINANCING SUMMARY</b>					
Reserve Fund					
Gas Tax	1,486,843	320,459	205,623	5,791	5,965
Equipment Replacement	1,889,104	250,000	900,000	275,000	275,000
Police Bridging Capital Funds	2,350,844	95,000	10,000	10,000	-
COVID Restart Grant Reserve	279,900	-	-	-	-
Growing Communities Fund Reserve	336,000	1,590,000	-	-	-
Parking Reserve	-	-	-	-	-
Other Reserves	61,816	-	-	-	-
DCC	791,669	25,000	475,000	-	-
Underground Hydro Reserve	310,000	-	-	-	-
Sale of Property Reserve	185,552	10,000	10,000	10,000	-
	<b>7,691,728</b>	<b>2,290,459</b>	<b>1,600,623</b>	<b>300,791</b>	<b>280,965</b>
General Revenue	706,500	727,695	749,526	772,012	795,172
General Operating Surplus	1,208,861	150,000	-	-	-
Contributions from Water and Sewer	36,898	32,700	17,200	13,900	18,400
Grants					
Infrastructure Grants	4,038,764	10,375,000	1,900,000	250,000	250,000
Borrowing From Reserves	420,000	-	-	-	-
	<b>14,102,751</b>	<b>13,575,854</b>	<b>4,267,348</b>	<b>1,336,704</b>	<b>1,344,537</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Funding	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>GENERAL GOVERNMENT</b>						
City Hall Building Capital		-	15,000	15,000	15,000	15,000
City Hall Building Capital	Recovery	-	5,000	5,000	5,000	5,000
City Hall Building Capital	surplus	31,959				
City Hall roof replacement	PBC	659,109				
City Hall Seismic Upgrade Design	surplus	5,355				
City Hall Seismic Upgrade / Renovations	Grant		10,200,000			
City Hall Masonry Replacement Façade	PBC	185,000				
City Stage - Flooring Replacement	PBC	7,176				
Office Equipment (Computers etc.)		15,750	16,500	18,000	20,000	21,000
Office Equipment (Computers etc.)	Recovery	5,250	5,500	6,000	6,500	7,000
Computer network & hardware upgrades	surplus					
New server and data storage system	CReserve	75,000				
EV Charging Station	Gas Tax	40,739				
EV Charging Station electrical service	Grant	1,207				
Official Community Plan Review	surplus	880				
Business Continuity Plan	CReserve	70,000				
VSO Building HVAC Upgrade	Reserve					
Mapping / GIS / Asset Mgmt Software	Surplus	5,000				
Mapping / GIS / Asset Mgmt Software	Grant	15,000				
Asset Management Plan	Gas Tax	40,857				
Provincial housing initiatives	Grant	173,943				
Property purchase - 177 Third Street	PReserve					
Property purchase - 177 Third Street	Surplus	89,749				
		<b>1,421,974</b>	<b>10,242,000</b>	<b>44,000</b>	<b>46,500</b>	<b>48,000</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		15,750	31,500	33,000	35,000	36,000
Grant	Grant	190,150	10,200,000	-	-	-
General Operating Surplus	Surplus	132,943	-	-	-	-
Recovery from Water/Sewer	Recovery	5,250	10,500	11,000	11,500	12,000
Gas Tax	Gas Tax	81,596	-	-	-	-
VSO Reserve	Reserve	-	-	-	-	-
Police Bridging Capital Reserve	PBC	851,285	-	-	-	-
COVID Safe Restart Grant reserve	CReserve	145,000	-	-	-	-
Parking Reserve	PReserve	-	-	-	-	-
		<b>1,421,974</b>	<b>10,242,000</b>	<b>44,000</b>	<b>46,500</b>	<b>48,000</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Funding	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>FIRE DEPARTMENT</b>						
General Equipment - incl. hose		9,700	9,894	10,092	10,294	10,500
General Equipment carried forward from 2022	Surplus					
Turn Out Gear		15,800	16,116	16,438	16,767	17,102
Helmets		2,600	2,652	2,705	2,759	2,814
Tools		4,500	4,590	4,682	4,775	4,871
Tools	Surplus	2,629	-	-	-	-
Modernization implementation	Creserve	122,400				
Washing machine	EReserve					
Exhaust system	EReserve	143,720				
Apparatus bay door motors & safety sensors	EReserve	30,000				
Generator	EReserve	142,000				
Used utility pickup	EReserve	100,000				
Breathing air compressor	EReserve	62,000				
Air Conditioning for firehall	EReserve	50,000				
Command vehicle	EReserve	6,084				
		<b>691,433</b>	<b>33,252</b>	<b>33,917</b>	<b>34,595</b>	<b>35,287</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		32,600	33,252	33,917	34,595	35,287
Gas Tax	Gas Tax	-	-	-	-	-
Surplus	Surplus	2,629	-	-	-	-
COVID Safe Restart Grant reserve	Creserve	122,400	-	-	-	-
Equipment Reserves	EReserve	533,804	-	-	-	-
		<b>691,433</b>	<b>33,252</b>	<b>33,917</b>	<b>34,595</b>	<b>35,287</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
	Funding	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>PUBLIC WORKS DEPARTMENT</b>						
Public Works Building Capital	*	5,000		10,000		10,000
Public Works Building Capital	W/S					
Public Works Building Capital	surplus					
Small Equipment	*	5,000	5,500	5,500	6,000	6,000
Fuel Station	*					
Fuel Station - carry forward	W/S	24,000				
Fuel Station - carry forward	surplus	36,000				
Solar panel installation - PW buildings	Grant	118,500				
<b>ENGINEERING</b>						
Survey GPS and RTK	surplus					
Engineering Specs and Regulations	*					
Engineering Specs and Regulations	W/S	3,648				
Engineering Specs and Regulations	surplus	5,471				
2022 Orthophotos	W/S					
2022 Orthophotos	surplus					
DCC / CCC Review and Update - carry forward	surplus	3,035				
DCC / CCC Review and Update - carry forward	W/S					
Hydro/Shaw/Telus Undergrounding Master Plan			50,000			
Engineering Office Furniture Renewal	CReserve	12,500				
Next Gen 911 Project	Grant	45,000				
<b>FLEET</b>						
Replace #1 Single dump truck (cancel)	EReserve					
Bin Truck	EReserve	343,500				
Pickup	EReserve	85,600				
Replace equipment	EReserve		250,000	250,000	275,000	275,000
Sweeper Attachment - using sweeper reserve	EReserve	30,000				
Replace #60 GMC dump box	EReserve	111,200				
Engineering Survey Vehicle	EReserve					
Garbage Truck Replacement	EReserve	495,000				
Auto Carts Solid Waste Collection Program	Borrowing	420,000				
Brine skid for pickup/dump						
Brine skid for pickup/dump	Surplus	35,000				
Vactor truck	EReserve			650,000		
#69 Backhoe	EReserve	290,000				
		2,068,454	305,500	915,500	281,000	291,000
<b>SOURCE OF FINANCING</b>						
General Revenue		6,000	33,300	9,300	3,600	9,600
Contributions from Water & Sewer	*	31,648	22,200	6,200	2,400	6,400
Grant	Grant	163,500	-	-	-	-
Surplus	Surplus	79,506	-	-	-	-
COVID Safe Restart Grant Reserve	Creserve	12,500	-	-	-	-
Equipment Reserves	EReserve	1,355,300	250,000	900,000	275,000	275,000
Borrowing	Borrowing	420,000	-	-	-	-
		2,068,454	305,500	915,500	281,000	291,000

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>PAVING</b>	Funding	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
Kenneth St - Jubilee to Gov't	Surplus	132,000				
Cairnsmore - Govt St to Nagle	Surplus					
Beech Rd Upgrades - Paving						
Beech Rd Upgrades - Paving	Surplus					
Marchmont - Day to Trunk	Surplus	261,493				
Marchmont - Day to Trunk		20,000				
Infill Paving (Patching) Program		85,000	84,892	64,942	69,164	59,580
Infill Paving (Patching) Program	Surplus	8,866				
Other Road Rebuilding (Mill + Pave)		150,000			155,000	162,750
Other Road Rebuilding (Mill + Pave)	Surplus	113,197				
Traffic Calming Program - carry forward	Gas Tax	11,000				
Traffic Calming Program - carry forward	Surplus	13,000				
Traffic Calming Program - new funds		10,000	12,500	12,500		
Third Street Renewal Project - Paving		55,000	125,000			
Third Street Renewal Project - Paving	Surplus		150,000			
Canada Ave Complete Streets - Paving			100,000	250,000		
Canada Ave Complete Streets - Paving	GCF		215,000			
Annual Renewal Project - Paving					105,000	110,000
		<b>859,556</b>	<b>687,392</b>	<b>327,442</b>	<b>329,164</b>	<b>332,330</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		320,000	322,392	327,442	329,164	332,330
Operating Surpluses	Surplus	528,556	150,000	-	-	-
Growing Communities Fund	GCF	-	215,000	-	-	-
Gas Tax	Gas Tax	11,000	-	-	-	-
		<b>859,556</b>	<b>687,392</b>	<b>327,442</b>	<b>329,164</b>	<b>332,330</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
	<b>Funding</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>PEDESTRIAN IMPROVEMENTS</b>						
Sidewalk Property Purchases	Property	85,552	10,000	10,000	10,000	
Crosswalk Flashers	Grant					
Crosswalk Flashers	Gas Tax	-				
Charles Hoey Railway Crossing	Gas Tax		80,000			
Government and Kenneth Intersection	surplus	97,000				
Canada Ave Complete St - sidewalk	GCF		190,000			
Cairnsmore Plan Implementation	surplus	5,622				
Cairnsmore Plan Implementation	Gas Tax	25,000				
Marchmont - c/g, s/w drainage	PBC	180,916				
Marchmont - c/g, s/w drainage	DCC	39,084				
Day - Marchmont to Trunk s/w c/g	PBC	230,000				
TCH Multi-Use Cantilever Bridge (w/Tribes&NC)	Grant		75,000	800,000		
Day Road Sidewalk south of Marchmont	Gas Tax			150,000		
Canada Ave / Ingram Intersection Safety	PBC	13,806				
Beech Road sidewalk - carry forward	Gas Tax					
Beech Road sidewalk	surplus					
Third Street Renewal Project - Sidewalk	Gas Tax	18,628	60,000			
Third Street Renewal Project - Sidewalk			88,000			
Third Street Renewal Project - Sidewalk	GCF		270,000			
Annual Renewal Project - Sidewalk					90,000	95,000
Streetlights on Canada Ave - carry forward	Reserve					
Landscaping on Canada Ave - from dev deposit	Reserve	54,816				
Lighting Transformer VSO Building	Reserve					
Crosswalk & Flashers - Canada Ave at First Street		18,000				
Crosswalk & Flashers - Canada Ave at First Street	Grant	3,500				
Bike Lanes Extension - Canada Ave to First Street		20,000				
Accessibility Priority Sidewalk Improvements		21,950	25,500	26,000	26,500	27,000
		<b>813,874</b>	<b>798,500</b>	<b>986,000</b>	<b>126,500</b>	<b>122,000</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		59,950	113,500	26,000	116,500	122,000
Property Purchase Reserve	Property	85,552	10,000	10,000	10,000	-
Operating Surplus	Surplus	102,622	-	-	-	-
Gas Tax	Gas Tax	43,628	140,000	150,000	-	-
Police Bridging Capital	PBC	424,722	-	-	-	-
Growing Communities Fund	GCF	-	460,000	-	-	-
Developer Reserve	Reserve	54,816	-	-	-	-
DCC	DCC	39,084	-	-	-	-
Grants	Grant	3,500	75,000	800,000	-	-
		<b>813,874</b>	<b>798,500</b>	<b>986,000</b>	<b>126,500</b>	<b>122,000</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
	<b>Funding</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>TRAFFIC IMPROVEMENTS</b>						
Cairnsmore Roundabout	DCC	340,956				
Cairnsmore Roundabout - grant confirmed ICBC	Grant	45,000				
Cairnsmore Roundabout - grant TBD	Grant	1,510,444				
Cairnsmore Roundabout - paving portion	Surplus	100,000				
Cairnsmore Roundabout - land purchases	Property	100,000				
Transportation Mobility Strategy	Gas Tax	3,791				
Canada Avenue Complete Streets - design	Gas Tax	67,458				
Canada Avenue Complete Streets - Landscaping + E	GCF		175,000			
Canada Ave paid parking lot expansion	Property					
Transportation Mobility Strategy Implementation	Grant			250,000	250,000	250,000
Default Residential Speed Reduction	Gas Tax					
Default Residential Speed Reduction	Grant	22,770				
Bicycle Parking Downtown	Gas Tax	5,000				
Government and Craig Curb Bump-out	Surplus					
Coronation Ave Bike Lanes	Gas Tax	306,124				
Coronation Ave Bike Lanes	Grant	500,000				
Traffic Controllers - Replacements		62,500	64,375	66,306		
Traffic Controllers - Replacements	Surplus	62,500				
Canada Ave / Gov't Street Traffic Signals						
Canada Ave / Gov't Street Traffic Signals	Surplus	5,624				
Canada Ave / Gov't Street righ turn lane			25,000			
Jubilee St retaining wall engineering assessment						
Jubilee St retaining wall engineering assessment	Surplus	7,361				
Underground utilities pre-ducting - Canada/Evans	Reserve	310,000				
Underground utilities pre-ducting - Canada/Evans	GCF	60,000				
		<b>3,509,528</b>	<b>264,375</b>	<b>316,306</b>	<b>250,000</b>	<b>250,000</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		62,500	89,375	66,306	-	-
Operating Surplus	Surplus	175,485				
Reserves - Sale of Property	Property	100,000	-	-	-	-
Gas Tax	Gas Tax	382,373	-	-	-	-
Growing Communities Fund	GCF	60,000	175,000	-	-	-
DCC	DCC	340,956	-	-	-	-
Grant	Grant	2,078,214	-	250,000	250,000	250,000
Reserves	Reserve	310,000	-	-	-	-
		<b>3,509,528</b>	<b>264,375</b>	<b>316,306</b>	<b>250,000</b>	<b>250,000</b>

<b>CAPITAL EXPENDITURES</b>		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
	Funding	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>STORM IMPROVEMENTS</b>						
Storm Catch Basin Upgrades		17,500	17,500	18,000	18,900	20,000
Storm Catch Basin Upgrades	Surplus	43,326				
Storm CCTV	Gas Tax					
Storm System Flushing / CCTV Program	PBC	150,660	85,000			
Storm water quality analysis	Gas Tax	8,177				
Box Culvert construction - Fish Gut Alley	Grant	400,000				
Box Culvert construction - Fish Gut Alley	PBC					
Enhancements to FGA salmon rearing	Grant		100,000			
Kenneth St - Drainage and Raingardens	Surplus	30,000				
Beech Road Upgrades - Curb	surplus					
Beech Road Upgrades - Storm Renewal	DCC					
Beech Road Upgrades - Storm Renewal						
Beech Road Upgrades - Storm Renewal	Surplus					
Marchmont Rd - Day to Trunk	Surplus	6,468				
Marchmont Rd - Day to Trunk	PBC	149,000				
Marchmont - Day to Trunk soil remediation	GCF	200,000				
Canada Ave Flood Gate, Road & Drainage Upgrd	PBC					
Groundwater Monitoring Wells - Downtown		8,000	8,400	8,800	9,200	9,600
Groundwater Monitoring Wells - Downtown			15,000			
Third Street Renewal Project - Storm	Gas Tax					
Third Street Renewal Project - Storm	DCC	36,629				
Third Street Renewal Project - Curb	Gas Tax	301,113				
Third Street Renewal Project - Curb / Storm	Gas Tax					
Third Street Renewal Project Curb / Storm		90,000	15,000	195,000		
Storm Relining (engineering) - Third Street Centennial Park to MNC						
Storm Relining (engineering) - Third Street Centenni	surplus	31,090				
Third Street Storm Engineering + Relining	GCF		250,000			
Storm Relining - Annual Program			29,000	12,000	30,000	35,000
Canada Ave Complete Streets - engineering		75,000				
Canada Ave Complete Streets - Storm Upgrade	surplus	10,776				
Canada Ave Complete Streets - Storm	GCF		345,000			
SCADA System Upgrade - Storm						
SCADA System Upgrade - Storm	Surplus	2,327				
Jubilee Street Storm Upgrades	Surplus	35,000				
Jubilee Street Storm Upgrades	DCC	50,000				
PW Storm Main Upgrade	DCC			375,000		
Stormwater Master Plan Update and Downtown Rair	DCC	175,000				
Stormwater Master Plan Update and Downtown Rair	Grant	175,000				
Annual Renewal Project - Storm					75,000	75,000
Annual Renewal Project - Curb					100,000	100,000
		<b>1,995,066</b>	<b>864,900</b>	<b>608,800</b>	<b>233,100</b>	<b>239,600</b>
<b>SOURCE OF FINANCING</b>						
General Revenue		190,500	84,900	233,800	233,100	239,600
Operating Surpluses	Surplus	158,987	-	-	-	-
Police Bridging Capital Funds	PBC	299,660	85,000	-	-	-
Growing Communities Fund	GCF	200,000	595,000	-	-	-
Gas Tax	Gas Tax	309,290	-	-	-	-
Grant	Grant	575,000	100,000	-	-	-
DCC	DCC	261,629	-	375,000	-	-
		<b>1,995,066</b>	<b>864,900</b>	<b>608,800</b>	<b>233,100</b>	<b>239,600</b>



CAPITAL EXPENDITURES		2024	2025	2026	2027	2028
	Funding	Budget	Budget	Budget	Budget	Budget
<b>WASTE COLLECTION</b>						
Litter Baskets - from general revenue		5,000	5,000	5,000	5,000	5,000
<b>PARKS &amp; CULTURAL SERVICES</b>						
Cowichan Aquatic Centre		-	-	-		
Cowichan Aquatic Centre - roof replacement	PBC					
Beverly TCH Gateway Concept Design	Surplus	10,000				
Seasonal lighting		6,000	6,180	6,365	6,556	6,753
McAdam / Rotary Park improvements	Gas Tax	302,500	50,000	50,000		
McAdam / Rotary Park improvements	Grant	25,000				
McAdam Plan Implementation - new funds	PBC	29,091				
McAdam Field Fence Replacement	Gas Tax		125,000			
Rotary Park Field - Drainage	Gas Tax	50,000				
McAdam Park Concession Stand AED						
McAdam Park Concession Stand AED	Surplus	2,500				
Station St architectural design	Grant					
Station St civil design	Grant					
Station St public space design/ construction	Grant	1,000,000				
Station St public space construction	Gas Tax	154,156				
Kenneth Street - Landscaping & Totems	Gas Tax	35,000				
Whistler St public space	Grant			850,000		
TCH Pathway - Silver Bridge to Orig Farm	PBC	529,000				
TCH Pathway - Silver Bridge to Orig Farm	DCC	150,000				
TCH Pathway - Silver Bridge to Orig Farm	GCF	76,000				
TCH Pathway - Future Phases	PBC					
TCH Pathway - Future Phases	DCC		25,000	100,000		
Tree Planting		5,000	5,000	5,000	5,000	5,000
Tree Planting	Surplus	7,033				
PMT Beautification Station St/Kenneth/Centennial	Grant	3,400				
PMT Beautification Station St/Kenneth/Centennial	Reserve	7,000				
PMT Beautification Station St/Kenneth/Centennial	Surplus	3,600				
Centennial Water Park Renewal	Gas Tax	20,000				
Centennial Park Playground Renewal	PBC	10,000	10,000	10,000	10,000	
Centennial Park Play Structure Repl - insurance	Grant	OPERATING				
Centennial Park Play Structure Repl - Contingency	Surplus	5,000				
Centennial Park - In-ground Garbage Receptacles	PBC					
Centennial Park - Culverts Safety Barriers	PBC	12,000				
Cairnsmore Stairs Upgrades	Gas Tax	12,000				
Centennial Park Stairs Upgrades	Gas Tax	75,000				
Boulevards on TCH	PBC	155,196				
Street and Park Furniture	Gas Tax					
Street and Park Furniture		3,200	3,296	3,395	3,497	3,602
Irrigation System Renewals	Gas Tax	5,300	5,459	5,623	5,791	5,965
Irrigation Scada System Renewal	Gas Tax	5,000				
Third Street Renewal Project - Landscaping	GCF		145,000			
City Square Tree Renewals	PBC	23,500				
Charles Hoey Park Trees Assessment and Life Exten	PBC					
Rotary Park - Riverside Trail Shoring	PBC	16,390				
		2,737,866	374,935	1,030,383	30,845	21,320
<b>SOURCE OF FINANCING</b>						
General Revenue		14,200	14,476	14,760	15,053	15,355
Surplus	Surplus	28,133	-	-	-	-
DCCs	DCC	150,000	25,000	100,000	-	-
Growing Communities Fund	GCF	76,000	145,000	-	-	-
Police Bridging Capital Funds	PBC	775,177	10,000	10,000	10,000	-

Reserves	Reserve	7,000	-	-	-	-
Gas Tax	Gas Tax	658,956	180,459	55,623	5,791	5,965
Grants	Grant	1,028,400	-	850,000	-	-
		<u>2,737,866</u>	<u>374,935</u>	<u>1,030,383</u>	<u>30,845</u>	<u>21,320</u>

	Funding	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
<b>SEWER UTILITY CAPITAL</b>						
Shared Capital		14,759	13,080	6,880	5,560	7,360
Inflow and Infiltration		5,500	5,500	6,000	6,000	6,500
Inflow and Infiltration	Surplus	4,222				
JUB Capital - Outfall Relocation	Borrowing			19,475,000		
JUB Capital - Outfall Relocation	Surplus	605,203		1,132,877		
JUB Capital - Outfall Relocation		467,797	150,000	100,000		
JUB Capital - Outfall Relocation	DCC	-	487,000			
JUB Capital - Outfall Relocation	Reserve	-	751,000			
SCADA System Upgrade - Sewer		5,150	5,305	5,464	5,628	5,796
SCADA System Upgrade - Sewer	Surplus					
Sewer System Electrical Upgrades	Surplus					
Sewer System Electrical Upgrades		25,000	25,000			
Cowichan Way Lift Station generator changes	Surplus	25,000				
Cowichan Way Lift Station generator changes						
Cowichan Way Lift Station Replacement - Engineering			80,000			
Cowichan Way Lift Station Replacement	Borrowing			925,000		
Lomas St Lift Station Upgrade			50,000		165,000	
Lomas St Lift Station Upgrade	Borrowing				250,000	
Lomas St Lift Station Upgrade	DCC			51,975		
Lomas St Lift Station - portable generator plug						
Lomas St Lift Station - portable generator plug	Surplus	8,000				
Lomas St Lift Station - dedicated generator						
Lomas St Lift Station - dedicated generator	Surplus	12,000				
Beech Road Upgrade - Sewer						
Beech Road Upgrade - Sewer	Surplus					
Canada Ave to Duncan New E&N Sewer Crossing	Surplus					
Duncan St / Queens sewer upgrade		30,000		200,000		
Queens Rd sewer upgrade		30,000		400,000		
Queens / Ypres sewer upgrade				35,000	325,000	
Coronation sewer upgrade				25,000	200,000	
Marchmont Sewer Upgrade						375,000
Day Rd - Marchmont to Trunk	Surplus	45,000				
Cairnsmore roundabout - City portion	Surplus	33,500				
Cairnsmore roundabout - Grant portion	Grant	123,400				
Flow meter - Silver Park	Surplus					
Silver Park - Remediation for Inflow / Infiltration		20,000				
Marchmont service inspection chambers	Surplus	12,000				
Marchmont Rd Renewal - Sewer Services						
Marchmont Rd Renewal - Sewer Services	Surplus	16,781				
Sewer upgrades - development						
Sewer upgrades - development	DCC	75,000	100,000	105,000	110,000	115,000
Sewer upgrades - development - carry forward	Surplus	103,772				
Sewer Main Relining/Replacement			103,031	200,474	13,487	68,620
Sewer Main Relining/Replacement - carry forward	Surplus	50,790				
Sewer Pumps Replacements and Spares		80,000	90,000			
Sewer System Operating Improvements		35,850	50,689	52,218	54,157	49,972
Sewer System Operating Improvements	Surplus	31,743				
Third Street Renewal Project - Sewer			75,000			
Third Street Renewal Project - Sewer	Surplus	17,714	310,000			

Annual Renewal Project - Sewer					
Canada Ave Complete Streets - Sewer		55,000	130,000		
Price Place Sewer Extension - Force Main					
Price Place Sewer Extension - Force Main	Surplus	20,654			
Price Place Sewer Extension - Force Main (\$250,000 not funded)					
Marchmont Lift Station - header valve					
Marchmont Lift Station - header valve	surplus				
Castle St Sewer Section Replacement					
Herbert - Cavell capacity upgrade	DCC	50,000	300,000		
Jubilee Street Hill Sewer Renewal		25,000	150,000		
Sewer Section spot repairs		50,000	52,500	55,125	57,881
Sewer Section spot repairs	surplus				60,775
		<b>2,078,835</b>	<b>2,928,105</b>	<b>22,776,013</b>	<b>1,192,713</b>
					<b>689,024</b>

		<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Funding</b>		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>SOURCE OF FINANCING</b>						
Sewer Revenue Fund		844,056	980,105	1,086,161	832,713	574,024
Operating Surpluses	Surplus	986,379	310,000	1,132,877	-	-
Reserves	Reserve	-	751,000	-	-	-
Grant	grant	123,400	-	-	-	-
Borrowing	Borrowing	-	-	20,400,000	250,000	-
Development Cost Charges	DCC	125,000	887,000	156,975	110,000	115,000
		<b>2,078,835</b>	<b>2,928,105</b>	<b>22,776,013</b>	<b>1,192,713</b>	<b>689,024</b>

	Funding	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
<b>WATER CAPITAL</b>						
Shared Public Works Capital		22,139	19,620	10,320	8,340	11,040
<b>Metering Program</b>						
- final meters installation	Surplus	173,827				
Meter Replacements		10,300	10,609	10,927	11,255	11,818
Meter Replacements	surplus	3,213				
Sensus laptop		2,500				
Water System Study and Reservoir sizing	Surplus					
Eagle Heights Reservoir replacement	Surplus	1,521,636				
Eagle Heights Reservoir replacement		100,000	100,000			
Eagle Heights Reservoir decommission			200,000			
SCADA System Upgrade	Surplus					
SCADA System Upgrade - Water		5,150	5,305	5,464	30,000	6,000
SCADA Programming - Water / Wells		75,000				
Water system operating improvements		49,252	63,994	155,440	217,313	395,013
Water system operating improvements	Surplus	21,520				
VFD - one per well						150,000
VFD - one per well	Surplus	95,303				
VFD - well#5 carried fwd from 2020	Surplus					
Electrical Engineering Study	Surplus					
Fireline meter - Trunk Road	Surplus	51,977				
Electrical Supply Upgrade Well #3	Surplus	35,000				
Cairnsmore roundabout - City portion	Surplus	72,500				
Cairnsmore roundabout - Grant portion	Grant	159,200				
Backup Aquifer Source Locations - Test Wells	Surplus	28,383				
Wells Electrical System Upgrades		50,000		25,000		
Wells Electrical System Upgrades	Surplus					
Water System Electrical Upgrades	Surplus	5,137				
Upgrade Well Sites Instrumentation		25,000	25,000			
Upgrade Well Sites / Reservoirs Climate Control		50,000				
Chlorine + UV Treatment Systems - Prelim Eng	DCC	34,277				
Chlorine + UV Treat Sys - Design Eng & Installation		50,000	100,000	450,000	200,000	
Gibbins Reservoir Life Extension	Surplus	500,000				
Gibbins Reservoir Life Extension			175,000	200,000		
Koksilah Back-up Well - Test Drilling	Reserve	350,000				
<b>Water Model Upgrades</b>						
Water Model Upgrades		-				200,000
Water Model Upgrades	Surplus	65,803				
Garden Street Watermain Upsize	DCC	100,000				
Koksilah Rd Watermain Upsize	CCC	325,000				
Highland/Hillwood Watermain Upsize		400,000				
Highland/Hillwood Watermain Upsize	CCC	400,000				
Francis Street Watermain Looping					50,000	450,000
Francis / Eleanor Watermain Connection				260,000		
St. Julien Street Watermain Upsize					225,000	
Duncan Street Watermain Connection	DCC					125,000
Banks Road Watermain Upsize					40,000	335,000
Water Asset Inventory Refinement Project		36,000	37,080	38,192	39,338	40,518
Annual WaterCAD Model Updates	DCC	10,000	10,500	11,000	11,500	12,000
Interconnected Water Model			40,000			

**Water Maintenance Upgrades**

Jaynes Road watermain	CCC	79,400	530,000			
PW Yard watermain	DCC			25,000		180,000
Beech Road Upgrades - Water	surplus					
Beech Road Upgrades - Water						
Kenneth - Jubilee to Government		180,000	100,000			
Marchmont - Trunk to Day - main replacement	surplus	244,773				
Marchmont soil remediation		200,000				
TCH Trail watermain - Silver Bridge to Orig Farm	surplus					
Upgrade Mains	surplus	192,613				
Third Street Renewal Project - Water		35,000	250,000			
Third Street Renewal Project - Water	Surplus	17,714				
Third Street Renewal Project - Water	DCC	34,000	95,000			
Canada Ave Complete Streets - Water Upgrades design		50,000				
Canada Ave Complete Streets - Water Upgrades de	Surplus	17,966				
Canada Ave Complete Streets - Water Upgrades	DCC		450,000			
Canada Ave Complete Streets - Water			375,000			
Canada Ave Floodgate Watermain (MNC)	surplus					
500-Jubilee Street Water Upgrades						
500-Jubilee Street Water Upgrades	Surplus	87,900				
James Street Water Upgrades	surplus					
James Street Water Upgrades				30,000		300,000
University Way Watermain Crossing	surplus	50,710				
Cowichan Way / TCH Highway Crossing				150,000		
Cowichan Way / TCH Highway Crossing	surplus	15,000				
Miller Road Watermain Section		60,000				
Arnhem Road Watermain Section					230,000	
Philip Street Watermain Section		40,000		360,000		
Philip Street Watermain Section	CCC	30,000		280,000		
McKinstry Road Watermain North Section		200,000				
Heather Street Watermain Replacement				100,000		750,000
Tzouhalem Bridge Watermain Directional Drill	Surplus	30,000				
Tzouhalem Bridge Watermain Directional Drill			200,000			
Bing's Creek Watermain Washout Repair	Surplus	25,000				
Bing's Creek Watermain Washout Repair	Grant	30,000				
107 Evans Frontage Watermain	Surplus	75,000				
		6,523,193	2,787,108	2,056,343	1,867,746	2,216,389

	Funding	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
<b>SOURCE OF FINANCING</b>						
Water Revenue Funds		1,640,341	1,701,608	1,765,343	1,831,246	1,899,389
Water Operating Surpluses	Surplus	3,330,975	-	-	-	-
Reserve	Reserve	350,000	-	-	-	-
Capital Cost Contribution Funds	CCC	834,400	530,000	280,000	-	-
Development Costs Charges	DCC	178,277	555,500	11,000	36,500	317,000
Grants	Grant	189,200	-	-	-	-
		6,523,193	2,787,108	2,056,343	1,867,746	2,216,389