

CITY OF DUNCAN
2017-2022 Financial Plan

	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET
TAXATION	4,368,492	4,499,357	4,657,062	4,816,131	4,982,689	5,517,106
GRANTS IN LIEU OF TAXES	7,850	7,850	7,850	7,850	7,850	7,850
SALES OF SERVICE	536,799	546,825	557,582	568,582	579,831	591,333
OTHER REVENUE FROM OWN SOURCES						
Licences & Permits	113,300	115,566	117,877	120,235	122,640	125,092
Fines	25,100	25,602	26,114	26,636	27,169	27,712
Rentals	216,917	219,904	222,956	226,075	229,262	232,519
Return on Investment	13,000	13,260	13,525	13,796	14,072	14,353
Penalties & Interest on Taxes	38,000	38,760	39,535	40,326	41,132	41,955
Other	262,250	268,431	273,780	279,236	284,801	290,478
	<u>668,567</u>	<u>681,523</u>	<u>693,787</u>	<u>706,304</u>	<u>719,076</u>	<u>732,110</u>
TRANSFERS FROM OTHER GOVERNMENTS						
Unconditional						
- Provincial	515,000	510,000	510,000	510,000	510,000	510,000
Conditional						
- Provincial	45,500	5,100	5,202	5,306	5,412	5,520
- Regional	54,005	13,775	14,051	14,332	14,618	14,911
- Federal	94,250	0	0	0	0	0
	<u>193,755</u>	<u>18,875</u>	<u>19,253</u>	<u>19,638</u>	<u>20,030</u>	<u>20,431</u>
COLLECTIONS FROM OTHER GOVERNMENT	<u>4,118,013</u>	<u>4,200,373</u>	<u>4,284,381</u>	<u>4,370,068</u>	<u>4,457,470</u>	<u>4,233,193</u>
	<u><u>10,408,476</u></u>	<u><u>10,464,803</u></u>	<u><u>10,729,914</u></u>	<u><u>10,998,573</u></u>	<u><u>11,276,946</u></u>	<u><u>11,612,023</u></u>

CITY OF DUNCAN
2017-2022 Financial Plan

	2017	2018	2019	2020	2021	2022
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL GOVERNMENT SERVICES						
Legislative	153,830	162,236	171,129	180,540	190,498	201,036
Administrative	1,298,075	1,298,847	1,324,823	1,351,320	1,382,346	1,413,993
Other General Government Services	267,210	153,285	125,782	138,129	130,722	163,168
Administration Charges	(483,717)	(493,391)	(503,259)	(513,324)	(523,591)	(534,063)
	1,235,398	1,120,976	1,118,476	1,156,664	1,179,976	1,244,134
PROTECTIVE SERVICES						
Police Costs	0	0	0	0	0	1,361,534
Fire Protection	437,787	446,543	455,474	464,583	473,875	483,352
Building Inspections	79,322	80,908	82,527	84,177	85,454	86,751
Animal & Pest Control	21,000	21,420	21,848	22,285	22,731	23,186
Day and Evening Patrols	64,000	65,280	66,586	67,917	69,276	70,661
	602,109	614,151	626,434	638,963	651,336	2,025,484
PUBLIC WORKS AND ENGINEERING						
Common Services	664,649	677,942	691,501	705,331	719,437	733,826
PW Admin Charges	(345,174)	(352,077)	(359,119)	(366,301)	(373,627)	(381,100)
Road Transport	432,404	441,052	449,873	458,871	468,048	477,409
Cost Recovery Projects	0	0	0	0	0	0
Street Lighting	91,875	93,713	95,587	97,498	99,448	101,437
Traffic Services	103,995	106,075	108,196	110,360	112,568	114,819
Parking	104,034	106,075	108,156	110,279	112,214	114,184
Public Transit	0	0	0	0	0	0
Equipment Operation & Maintenance	0	0	0	0	0	0
	1,051,783	1,072,779	1,094,194	1,116,038	1,138,088	1,160,576
ENVIRONMENTAL HEALTH SERVICES						
Comfort Station	29,314	29,900	30,498	31,108	31,730	32,365
Environmental Programs	2,500	2,550	2,601	2,653	2,706	2,760
Other Programs	500	510	520	531	541	552
Garbage Disposal & Collection	212,085	215,425	218,832	222,307	225,851	229,466
	244,399	248,385	252,452	256,599	260,829	265,143
PLANNING AND STUDY PROJECTS						
Planning and Zoning	174,200	177,684	181,238	184,862	187,694	190,570
Study Projects	150,500	15,200	15,404	15,612	15,824	16,041
	324,700	192,884	196,642	200,475	203,519	206,611
RECREATIONAL & CULTURAL SERVICES						
Joint Facilities	247,058	251,999	257,039	262,180	267,424	272,772
City Parks	430,210	438,814	447,590	456,542	465,673	474,987
Cultural Buildings	233,397	238,065	242,888	247,810	252,832	257,956
	910,665	928,878	947,518	966,532	985,928	1,005,715
FISCAL SERVICES						
Debt Charges - Interest	48,125	48,125	48,125	48,125	48,125	48,125

CITY OF DUNCAN
2017-2022 Financial Plan

	2017	2018	2019	2020	2021	2022
	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>BUDGET</u>
AMORTIZATION-TANGIBLE CAPITAL ASSE	1,218,240	1,218,240	1,242,605	1,267,457	1,292,806	1,318,662
TRANSFERS TO OTHER GOVERNMENTS	195,000	200,000	205,000	210,000	215,000	220,000
TAXES COLLECTED FOR OTHER GC	4,118,013	4,200,373	4,284,381	4,370,068	4,457,470	4,233,193
	<u>9,948,432</u>	<u>9,844,792</u>	<u>10,015,826</u>	<u>10,230,921</u>	<u>10,433,076</u>	<u>11,727,642</u>
EXCESS REVENUES OVER EXPENDITURE	<u>460,044</u>	<u>620,011</u>	<u>714,088</u>	<u>767,653</u>	<u>843,870</u>	<u>(115,619)</u>
ADJUST FOR NON-CASH ITEMS						
Amortization	1,218,240	1,218,240	1,242,605	1,267,457	1,292,806	1,318,662
ADJUST FOR CASH ITEMS - NON PSAB						
Transfer from Own Funds and Reserve	179,971	139,540	119,540	124,540	119,540	139,540
Prior years surplus	191,921	0	0	0	0	27,632
Contribution to General Capital Fund	(730,846)	(616,796)	(647,636)	(681,052)	(715,104)	(778,492)
Transfer to Reserves	(1,203,015)	(1,244,680)	(1,312,281)	(1,362,282)	(1,424,797)	(475,409)
Transfer Parcel Taxes - Sewer	(43,900)	(43,900)	(43,900)	(43,900)	(43,900)	(43,900)
Debt Repayment - Debentures	(72,415)	(72,415)	(72,415)	(72,415)	(72,415)	(72,415)
	<u>(460,044)</u>	<u>(620,011)</u>	<u>(714,087)</u>	<u>(767,652)</u>	<u>(843,871)</u>	<u>115,618</u>
Change in Financial Equity	<u>0</u>	<u>0</u>	<u>(0)</u>	<u>0</u>	<u>(0)</u>	<u>(0)</u>