

CITY OF DUNCAN STRATEGIC PLAN – SUMMARY

March 20, 2017

GOAL 1: MANAGE GROWTH

PRIORITY #1: Review local government boundaries	PRIORITY #2: Ensure zoning and policies are consistent with the Strategic Plan & OCP
1.1 Review amalgamation and boundary realignment in cooperation with North Cowichan (2017) 1.2 Review restructure options for areas south of the City (2018)	2.1 Update and review the Official Community Plan (2017-2018) 2.2 Review Development Permit Guidelines (2017-2018) 2.3 Comprehensive review of the Zoning Bylaw (2017)

GOAL 2: A WELL SERVICED COMMUNITY

PRIORITY #3: Maintain & upgrade water, sewer & storm sewer infrastructure	Priority #4 Ensure City Assets are maintained
3.1 Complete the residential water-metering program (2017-2019) 3.2 Work with regional partners on water management (2017-2018) 3.3 Implement the Storm Water study recommendations (2017-2018)	4.1 Develop an Asset Management Plan (2017-2019) 4.2 Complete a Master Transportation Plan (New 2017-2018)

GOAL 3: A THRIVING ECONOMY & BUSINESS COMMUNITY

PRIORITY #5: Encourage a business & development friendly environment	PRIORITY #6: Encourage a thriving downtown	PRIORITY #7: Improve first impressions from the Trans Canada Hwy
5.1 Review development approval processes and requirements for efficiency and attractiveness (2017-2018)	6.1 Continue to improve downtown infrastructure (2018-Continual) 6.2 Complete a Downtown Parking Study (new 2017-2018) 6.3 Implement the tourism plan (relocated – 2017-2018)	7.1 Proceed with TCH visual improvements (2017) 7.2 Gateway Project (2018)

GOAL 4: STRONG COMMUNITY CONNECTIONS AND A SAFE, HEALTHY COMMUNITY

PRIORITY #8: Increase partnerships and connections with the community and neighbouring jurisdictions	Priority #9 Improve External Communication
8.1 Work with the Joint Inter-Municipal Protocol (continual) 8.2 Work with Cowichan Tribes to build and strengthen the relationship (continual)	9.1 Improve external communications with the public (Continual) 9.2 Enable customers to do more city business electronically (2017)

GOAL 5: RESPONSIBLE STEWARDSHIP OF THE ENVIRONMENT

PRIORITY #10: Work with the region on sustainable waste water solutions and CSLWMP	PRIORITY #11: Ensure decisions are made with regard to sustainability	Guiding Plans and Principles
10.1 Remove JUB outfall from the Cowichan River and review best practices for treatment options (2017-2021) 10.2 Improve governance on sewer management decisions (2017)	11.1 Implement the Integrated Community Sustainability Plan – Environment Committee to Prioritize one initiative (Continual) 11.2 Increase Green Building Requirements (2017)	

GOAL 6: RESPONSIBLE STEWARDSHIP OF THE CITY ORGANIZATION

PRIORITY #12: Ensure responsible management of City resources	PRIORITY #13: Ensure training & capacity considers the future and Internal communications are clear, concise and timely	<ol style="list-style-type: none"> 1. University Village Plan 2. Work With Local Groups on Affordable Housing 3. TCH Corridor Management Plan 4. Urban Forest Strategy 5. Community Energy Emissions Plan 6. Duncan Area Active Transportation Plan 7. Use Cost Sharing Opportunities and Shared Service Agreements to provide higher quality, more affordable services. 8. Implement the Downtown Revitalization Strategy
12.1 Develop a long term Financial Plan (2018) 12.2 Improve Records Management (2017-2018)	13.1 Ensure training and evaluation opportunities for all staff (continual) 13.2 Implement a respectful workplace program (continual) 13.3 Improve internal communications (relocated- Continual) 13.4 Implement the Corporate Communications (relocated - 2017) 13.5 Provide Council training opportunities (relocated)	